

NOTICE OF OPEN MEETING

Public Notice is hereby given that the Community Center Advisory Board of the City of Excelsior Springs Open Meeting **at 4:00 PM, April 28, 2026** to consider and act upon the matters on the following agenda and such other matters as may be presented at the meeting and determined to be appropriate for discussion at the time.

The tentative agenda of this meeting is as follows.

Community Center Advisory Board City of Excelsior Springs

A G E N D A



Community Center Advisory Board Meeting
4:00 PM

Tuesday, April 28, 2026

Community Center, 500 Tiger Drive, Excelsior Springs, MO 64024

-
1. CALL TO ORDER
 - Opening
 2. ROLL CALL
 - Roll Call
 3. CONSIDERATION OF AGENDA
 4. VISITOR FORUM
 5. APPROVAL OF MINUTES
 - A. Minutes
 6. APPROVAL OF MONTHLY FINANCIAL REPORT AND BUDGET
 - A. Monthly Revenue Report and Financials for Review
 - B. Balance Sheet
 - C. Detail Budget Report
 - D. Revenue Report
 - E. Update on Current Budget (Month)
 - F. Approval of Expenditures

7. STAFF REPORTS
 - A. Staff Reports
 - B. Directors Report
8. COMMITTEE REPORTS
9. OLD BUSINESS
10. NEW BUSINESS
 - A. 2025 ESPRCC Annual Report
 - B. ESPRCC Strategic Plan 2026
11. OPEN DISCUSSION
12. ADJOURN
 - A. Adjourn

Representatives of the news media may obtain copies of this notice by contacting the City Manager's office, 201 East Broadway. Phone (816) 630-0752.
If any accommodations are required in order to attend this meeting (i.e. qualified interpreter, large print, reader, hearing assistance), please notify the City Manager's office no later than 48 hours prior to the beginning of the meeting.

Date and Time of Posting:

Community Center Authority
Minutes of Regular Meeting
January 27, 2026 at 4:00pm
Community Center

1. **Called to Order at 4:05pm**

2. **Roll Call:** Present – Christy Marker, Greg Broadbent, Keith Winge, and Mayor Mark Spohn.
Absent – Sherri Branson-Hurt, Mark Bullimore, & Tray Harkins.

Also Present: Community Center, Parks, & Recreation Director Nate Williams, ESPRCC Assistant Director of Administration Taran Svoboda, Community Center Assistant Director Drake Pollard, Councilman Stephen Spear (Council Liaison), City Manager Molly McGovern, Community Development Director Melinda Mehaffy, and Executive Secretary Susan Conyers.

3. **Approval of Minutes from 10/28/25:** Christy Marker motioned to approve the Meeting Minutes of October 28, 2025; Greg Broadbent seconded. All in favor; motion approved.
4. **Review of Financials through December 2025:** Director Nate Williams and City Manager Molly McGovern provided a financial report for review. The board was provided financials reports from the month of December 2025 which included revenue reports, detailed budget reports, balance sheets, and trial balances for Funds 280, 281, and 380. 280 is the Sales Tax Fund, 281 is the Operating Fund, and 380 is the Project Fund. The Authority discussed the sales tax and sponsorship opportunities.
5. **ESPRCC Quarterly Newsletter:** Nate Williams, Director of Parks, Recreation, and Community Center presented the quarterly newsletter which gave highlights and updates from each division and included updates for Nutrition, the Wellness Café, and workshops. Updates were also given on the Fitness Division, FEAT program, Meals and a Visit Program, Fall Festival, and US Master’s Swim. A chart showing monthly membership totals was provided. Staff has worked on emergency action plans. Minimum wage increased to \$15.00 per hour on January 1, 2026. Updates were given on the PoolPak unit and rooftop unit and the natatorium improvements.
6. **Open Discussion:** Harper Broadbent presented to the board on the swim program and creating a swim team. She is currently a member of the Purple Wave swim team and would like to see Excelsior Springs organize a local swim team.
7. **Adjourn:** Greg Broadbent motioned to adjourn; Christy Marker seconded. All in favor; motion approved. The meeting adjourned at 5:24 pm. The next meeting is scheduled for Tuesday, April 28, 2026 at 4:00 pm.

280 COMMUNITY CTR SALES TAX

DEBITS

CREDITS

ASSETS

101.02-01 POOLED CASH PARTICIPATION / RECEIPT/DISBURS ACCOUNT 4,060,352.11
126.02-00 INTERGOVERNMENT RECEIVABL / TAX RELATED 12,255.89

TOTAL ASSETS 4,072,608.00

LIABILITIES

202.16-00 CURRENT PAYABLES / SALES TAX PAYABLE 476.08

TOTAL LIABILITIES 476.08

FUND BALANCE 4,072,131.92

TOTAL LIABILITIES AND FUND EQUITY 4,072,608.00

281 COMMUNITY CTR OPERATING

	DEBITS	CREDITS	

ASSETS			
101.01-00 CASH / PETTY CASH	600.00		
101.02-01 POOLED CASH PARTICIPATION / RECEIPT/DISBURS ACCOUNT		382,204.87	
101.02-16 POOLED CASH PARTICIPATION / REPAIR & REPLACEMENT	500,000.00		
143.02-00 PREPAID ITEMS / INSURANCE	1,491.82		
TOTAL ASSETS			119,886.95
LIABILITIES			
202.01-00 CURRENT PAYABLES / ACCOUNTS PAYABLE		1,854.71	
202.01-20 ACCOUNTS PAYABLE / ACCRUED ACCOUNTS PAYABLE	207.00		
202.79-00 CURRENT PAYABLES / UNEARNED FEES -GIFT CARDS		14,365.00	
204.02-01 MEMBERSHIPS / MULTI-YEAR MEMBERSHIPS		600.00	
TOTAL LIABILITIES		===== 16,612.71	
FUND EQUITY			
FUND BALANCE		103,274.24	
TOTAL FUND EQUITY		===== 103,274.24	
TOTAL LIABILITIES AND FUND EQUITY			119,886.95

REPORT SELECTIONS

Fiscal year : 2026
Fund Range : 280 through 281
All Departments
All Divisions
Suppress accounts with zero balances : Y

FUND 280 COMMUNITY CTR SALES TAX			DEPT/DIV 1001 GENERAL OPERATIONS/FUND ADMINISTRATION							ANNUAL	UNENCUMB.	%
BA	OBJ	ACCOUNT	*****CURRENT*****			*****YEAR-TO-DATE*****						
SUB	SUB	DESCRIPTION	BUDGET	ACTUAL	%EXP	BUDGET	ACTUAL	%EXP	ENCUMBR.	BUDGET	BALANCE	BDGT
41		GENERAL GOVERNMENT										
419		OTHER GOVERNMENT FUNCTION										
	00	*****										
	69 01	BANK/TRANSACTION CHARGES	83	86.40	104	498	518.40	104	.00	1000	481.60	52
	00 **	*****	83	86.40	104	498	518.40	104	.00	1000	481.60	52
419 ** **		OTHER GOVERNMENT FUNCTION	83	86.40	104	498	518.40	104	.00	1000	481.60	52
41 ** **		GENERAL GOVERNMENT	83	86.40	104	498	518.40	104	.00	1000	481.60	52
49		OTHER FINANCING USES										
491		OPERATING TRANSFERS OUT										
	00	*****										
	89 13	TRANSFER TO DEBT SERVICE	116667	475.00	0	700002	475.00	0	.00	1400000	1399525.00	0
	22	TRANSFER TO CC OPER FUND	62500	.00	0	375000	.00	0	.00	750000	750000.00	0
	29	TFR TO CC PROJECT FUND	59575	.00	0	357450	.00	0	.00	714900	714900.00	0
	00 **	*****	238742	475.00	0	1432452	475.00	0	.00	2864900	2864425.00	0
491 ** **		OPERATING TRANSFERS OUT	238742	475.00	0	1432452	475.00	0	.00	2864900	2864425.00	0
49 ** **		OTHER FINANCING USES	238742	475.00	0	1432452	475.00	0	.00	2864900	2864425.00	0
DIV 1001		TOTAL *****										
		FUND ADMINISTRATION	238825	561.40	0	1432950	993.40	0	.00	2865900	2864906.60	0
DEPT 10		TOTAL *****										
		GENERAL OPERATIONS	238825	561.40	0	1432950	993.40	0	.00	2865900	2864906.60	0
FUND 280		TOTAL *****										
		COMMUNITY CTR SALES TAX	238825	561.40	0	1432950	993.40	0	.00	2865900	2864906.60	0

FUND 281 COMMUNITY CTR OPERATING		DEPT/DIV 1001 GENERAL OPERATIONS/FUND ADMINISTRATION										
BA	ELE OBJ	ACCOUNT	*****CURRENT*****			*****YEAR-TO-DATE*****			ANNUAL	UNENCUMB.	%	
SUB	SUB	DESCRIPTION	BUDGET	ACTUAL	%EXP	BUDGET	ACTUAL	%EXP	ENCUMBR.	BUDGET	BALANCE	BDGT
45		RECREATIONAL ACTIVITIES										
457		COMMUNITY CENTER										
	00	*****										
	12 00	REGULAR SALARIES & WAGES	25673	34361.02	134	153251	206166.18	135	.00	307296	101129.82	67
	13 00	OTHER SALARIES & WAGES	16708	19423.66	116	99989	102935.61	103	.00	200233	97297.39	51
	21 00	FICA/MEDICARE EXPENSE	3242	4109.94	127	19372	23633.17	122	.00	38826	15192.83	61
	22 01	LAGERS CONTRIBUTIONS	2106	2854.02	136	12571	17131.08	136	.00	25198	8066.92	68
	23 01	MEDICAL	3445	4799.20	139	20670	25426.30	123	.00	41339	15912.70	62
		08 BENEFIT ALLOWANCE	900	1000.00	111	5400	6000.00	111	.00	10800	4800.00	56
		09 HRA BENEFIT	83	.00	0	498	739.35	149	.00	1000	260.65	74
	24 00	WORKERS' COMPENSATION	727	896.23	123	4340	4578.15	106	.00	8693	4114.85	53
	25 00	UNEMPLOYMENT COMPENSATION	0	.00	0	0	1002.00	0	.00	0	1002.00-	0
	26 01	ADMIN FEES - SECTION 125	106	13.50	13	636	750.26	118	.00	1269	518.74	59
	27 00	COMMUNITY CTR MEMBERSHIP	260	181.86	70	1560	1091.16	70	.00	3119	2027.84	35
	29 05	EMPLOYEE APPRECIATION	50	.00	0	300	300.98	100	.00	600	299.02	50
	33 05	MEDICAL SERVICES	54	.00	0	324	283.00	87	.00	650	367.00	44
		08 PAYROLL PROCESSING	487	.00	0	2922	2186.55	75	.00	5849	3662.45	37
	34 04	COMPUTER PROGRAMMING	796	176.40	22	4776	1469.21	31	.00	9555	8085.79	15
	41 01	ELECTRICITY	6250	.00	0	37500	33113.15	88	.00	75000	41886.85	44
		02 GAS SERVICE	5833	10982.24	188	34998	51785.63	148	.00	70000	18214.37	74
		03 WATER & SEWER	3417	2514.85	74	20502	15720.14	77	.00	41000	25279.86	38
	43 02	CONTRACTS-BLDG & EQUIP	3311	1120.00	34	19866	23451.63	118	.00	39733	16281.37	59
		11 MACHINERY & EQUIPMENT	591	163.67	28	3546	652.57	18	.00	7094	6441.43	9
		12 BUILDINGS & IMPROVEMENTS	4167	5094.78	122	25002	26608.77	106	.00	50000	23391.23	53
	44 02	OFFICE EQUIPMENT	575	.00	0	3450	4987.96	145	.00	6900	1912.04	72
	52 01	PROPERTY	8639	8639.00	100	51834	51916.00	100	.00	103666	51750.00	50
		02 INLAND MARINE	1750	.00	0	10500	20002.50	191	.00	21000	997.50	95
		04 GENERAL LIABILITY	529	529.00	100	3174	3174.00	100	.00	6343	3169.00	50
		06 CRIME & EMPLOYMENT PRACT.	103	103.00	100	618	618.00	100	.00	1230	612.00	50
	53 01	TELEPHONE	375	374.07	100	2250	2245.17	100	.00	4500	2254.83	50
		02 MOBILE PHONE	167	124.98	75	1002	550.72	55	.00	2000	1449.28	28
		03 INTERNET SERVICE	300	299.00	100	1800	1794.00	100	.00	3600	1806.00	50
	54 00	ADVERTISING	417	600.00	144	2502	1955.00	78	.00	5000	3045.00	39
	55 00	PRINTING	1000	69.28	7	6000	11568.63	193	.00	12000	431.37	96
	58 01	HOTEL ROOM	383	.00	0	2298	.00	0	.00	4600	4600.00	0
		04 MEALS	125	196.00	157	750	881.04	118	.00	1500	618.96	59
	60 01	COMPUTER/OFFICE SUPPLIES	250	113.99	46	1500	499.68	33	.00	3000	2500.32	17
	61 03	JANITORIAL SUPPLIES	2333	3012.04	129	13998	12559.22	90	.00	28000	15440.78	45
		04 UNIFORMS & CLOTHING	333	.00	0	1998	909.07	46	.00	4000	3090.93	23
		06 CHEMICALS	0	.00	0	0	2509.61	0	.00	0	2509.61-	0
		07 MINOR EQUIPMENT PURCH	2483	.00	0	14898	8664.61	58	.00	29800	21135.39	29
		15 OTHER RECREATION RELATED	667	730.59	110	4002	6608.53	165	.00	8000	1391.47	83
		30 MISCELLANEOUS	42	103.98	248	252	103.98	41	.00	500	396.02	21
		31 WELLNESS CAFE SUPPLIES	5067	6087.02	120	30402	23198.71	76	.00	60800	37601.29	38
	62 01	GASOLINE & DIESEL	167	.00	0	1002	.00	0	.00	2000	2000.00	0
	64 00	BOOKS & SUBSCRIPTIONS	419	94.93	23	2514	1268.45	51	.00	5030	3761.55	25
	67 01	REGISTRATION FEES	1175	1490.80	127	7050	7024.71	100	.00	14100	7075.29	50
		02 DUES & MEMBERSHIPS	17	.00	0	102	.00	0	.00	200	200.00	0
	69 01	BANK/TRANSACTION CHARGES	2500	2025.79	81	15000	11170.27	75	.00	30000	18829.73	37

FUND 281 COMMUNITY CTR OPERATING			DEPT/DIV 1001 GENERAL OPERATIONS/FUND ADMINISTRATION									
BA	ELE	OBJ	*****CURRENT*****			*****YEAR-TO-DATE*****			ANNUAL	UNENCUMB.	%	
SUB	SUB	DESCRIPTION	BUDGET	ACTUAL	%EXP	BUDGET	ACTUAL	%EXP	ENCUMBR.	BUDGET	BALANCE	BDGT
45		RECREATIONAL ACTIVITIES										
457		COMMUNITY CENTER										
	00	*****										
	00	** *****	108022	112284.84	104	646919	719234.75	111	.00	1295023	575788.25	56
457	**	** COMMUNITY CENTER	108022	112284.84	104	646919	719234.75	111	.00	1295023	575788.25	56
45	**	** RECREATIONAL ACTIVITIES	108022	112284.84	104	646919	719234.75	111	.00	1295023	575788.25	56
49		OTHER FINANCING USES										
491		OPERATING TRANSFERS OUT										
	00	*****										
	89	01 TRANSFER TO GENERAL	8242	.00	0	49452	.00	0	.00	98900	98900.00	0
	00	** *****	8242	.00	0	49452	.00	0	.00	98900	98900.00	0
491	**	** OPERATING TRANSFERS OUT	8242	.00	0	49452	.00	0	.00	98900	98900.00	0
49	**	** OTHER FINANCING USES	8242	.00	0	49452	.00	0	.00	98900	98900.00	0
DIV	1001	TOTAL *****										
		FUND ADMINISTRATION	116264	112284.84	97	696371	719234.75	103	.00	1393923	674688.25	52

FUND 281 COMMUNITY CTR OPERATING			DEPT/DIV 1005 GENERAL OPERATIONS/SWIMMING POOL						ANNUAL BUDGET	UNENCUMB. BALANCE	% BDGT	
BA	ELE	OBJ	*****CURRENT*****			*****YEAR-TO-DATE*****						
SUB	SUB	DESCRIPTION	BUDGET	ACTUAL	%EXP	BUDGET	ACTUAL	%EXP	ENCUMBR.			
45		RECREATIONAL ACTIVITIES										
457		COMMUNITY CENTER										
	00	*****										
	12 00	REGULAR SALARIES & WAGES	4613	4601.40	100	27537	27608.40	100	.00	55217	27608.60	50
	13 00	OTHER SALARIES & WAGES	26436	32843.16	124	158579	159603.61	101	.00	317198	157594.39	50
	21 00	FICA/MEDICARE EXPENSE	2618	2832.57	108	15697	14144.43	90	.00	31407	17262.57	45
	22 01	LAGERS CONTRIBUTIONS	379	377.32	100	2262	2263.90	100	.00	4528	2264.10	50
	23 01	MEDICAL	1550	1438.80	93	9300	7964.30	86	.00	18598	10633.70	43
	08	BENEFIT ALLOWANCE	200	200.00	100	1200	1200.00	100	.00	2400	1200.00	50
	09	HRA BENEFIT	83	.00	0	498	.00	0	.00	1000	1000.00	0
	24 00	WORKERS' COMPENSATION	469	460.09	98	2812	2247.39	80	.00	5625	3377.61	40
	26 01	ADMIN FEES - SECTION 125	35	4.50	13	210	194.30	93	.00	414	219.70	47
	27 00	COMMUNITY CTR MEMBERSHIP	132	194.85	148	792	1169.10	148	.00	1586	416.90	74
	33 05	MEDICAL SERVICES	333	320.00	96	1998	798.00	40	.00	4000	3202.00	20
	08	PAYROLL PROCESSING	975	.00	0	5850	4373.11	75	.00	11699	7325.89	37
	52 04	GENERAL LIABILITY	132	132.00	100	792	792.00	100	.00	1586	794.00	50
	61 04	UNIFORMS & CLOTHING	250	.00	0	1500	539.88	36	.00	3000	2460.12	18
	06	CHEMICALS	1500	1411.76	94	9000	5968.16	66	.00	18000	12031.84	33
	15	OTHER RECREATION RELATED	1000	202.78	20	6000	4298.08	72	.00	12000	7701.92	36
	00 **	*****	40705	45019.23	111	244027	233164.66	96	.00	488258	255093.34	48
457 ** **		COMMUNITY CENTER	40705	45019.23	111	244027	233164.66	96	.00	488258	255093.34	48
45 ** **		RECREATIONAL ACTIVITIES	40705	45019.23	111	244027	233164.66	96	.00	488258	255093.34	48
DIV 1005		TOTAL *****										
		SWIMMING POOL	40705	45019.23	111	244027	233164.66	96	.00	488258	255093.34	48

FUND 281 COMMUNITY CTR OPERATING			DEPT/DIV 1006 GENERAL OPERATIONS/FITNESS							ANNUAL BUDGET	UNENCUMB. BALANCE	% BDGT
BA	ELE	OBJ	*****CURRENT*****			*****YEAR-TO-DATE*****						
SUB	SUB	DESCRIPTION	BUDGET	ACTUAL	%EXP	BUDGET	ACTUAL	%EXP	ENCUMBR.			
45		RECREATIONAL ACTIVITIES										
457		COMMUNITY CENTER										
	00	*****										
	13 00	OTHER SALARIES & WAGES	23056	29308.86	127	137901	150270.07	109	.00	276239	125968.93	54
	21 00	FICA/MEDICARE EXPENSE	1912	2242.14	117	11434	11497.91	101	.00	22900	11402.09	50
	24 00	WORKERS' COMPENSATION	320	320.83	100	1914	484.93	25	.00	3835	3350.07	13
	27 00	COMMUNITY CTR MEMBERSHIP	119	64.95	55	714	389.70	55	.00	1426	1036.30	27
	33 05	MEDICAL SERVICES	67	40.00	60	402	115.00	29	.00	800	685.00	14
		08 PAYROLL PROCESSING	926	.00	0	5556	4153.48	75	.00	11111	6957.52	37
	52 04	GENERAL LIABILITY	97	97.00	100	582	582.00	100	.00	1163	581.00	50
	61 04	UNIFORMS & CLOTHING	83	.00	0	498	.00	0	.00	1000	1000.00	0
		15 OTHER RECREATION RELATED	500	700.69	140	3000	3019.47	101	.00	6000	2980.53	50
	00 **	*****	27080	32774.47	121	162001	170512.56	105	.00	324474	153961.44	53
457	** **	COMMUNITY CENTER	27080	32774.47	121	162001	170512.56	105	.00	324474	153961.44	53
45	** **	RECREATIONAL ACTIVITIES	27080	32774.47	121	162001	170512.56	105	.00	324474	153961.44	53
DIV	1006	TOTAL ***** FITNESS	27080	32774.47	121	162001	170512.56	105	.00	324474	153961.44	53

FUND 281 COMMUNITY CTR OPERATING		DEPT/DIV 1007 GENERAL OPERATIONS/SPORTS/MARKETING/EVENTS							ANNUAL BUDGET	UNENCUMB. BALANCE	% BDGT	
BA ELE OBJ	ACCOUNT	*****CURRENT*****			*****YEAR-TO-DATE*****							
SUB	SUB	DESCRIPTION	BUDGET	ACTUAL	%EXP	BUDGET	ACTUAL	%EXP	ENCUMBR.			
45		RECREATIONAL ACTIVITIES										
457		COMMUNITY CENTER										
	00	*****										
	12 00	REGULAR SALARIES & WAGES	3993	367.68	9	23836	20285.50	85	.00	47803	27517.50	42
	13 00	OTHER SALARIES & WAGES	9616	9597.88	100	57661	49316.24	86	.00	115360	66043.76	43
	15 01	VACATION	0	1286.88	0	0	1286.88	0	.00	0	1286.88	0
	21 00	FICA/MEDICARE EXPENSE	1041	868.49	83	6234	5505.48	88	.00	12482	6976.52	44
	22 01	LAGERS CONTRIBUTIONS	327	143.87	44	1952	1859.14	95	.00	3919	2059.86	47
	23 08	BENEFIT ALLOWANCE	200	100.00	50	1200	1100.00	92	.00	2400	1300.00	46
	24 00	WORKERS' COMPENSATION	141	135.35	96	845	677.98	80	.00	1685	1007.02	40
	27 00	COMMUNITY CTR MEMBERSHIP	74	25.98	35	444	155.88	35	.00	891	735.12	18
	33 05	MEDICAL SERVICES	33	60.00	182	198	238.00	120	.00	400	162.00	60
		08 PAYROLL PROCESSING	268	.00	0	1608	1202.48	75	.00	3217	2014.52	37
	52 04	GENERAL LIABILITY	88	88.00	100	528	528.00	100	.00	1057	529.00	50
	61 04	UNIFORMS & CLOTHING	83	.00	0	498	.00	0	.00	1000	1000.00	0
		15 OTHER RECREATION RELATED	333	147.98	44	1998	2443.87	122	.00	4000	1556.13	61
	00 **	*****	16197	12822.11	79	97002	84599.45	87	.00	194214	109614.55	44
457 ** **		COMMUNITY CENTER	16197	12822.11	79	97002	84599.45	87	.00	194214	109614.55	44
45 ** **		RECREATIONAL ACTIVITIES	16197	12822.11	79	97002	84599.45	87	.00	194214	109614.55	44
DIV 1007		TOTAL *****										
		SPORTS/MARKETING/EVENTS	16197	12822.11	79	97002	84599.45	87	.00	194214	109614.55	44
DEPT 10		TOTAL *****										
		GENERAL OPERATIONS	200246	202900.65	101	1199401	1207511.42	101	.00	2400869	1193357.58	50

FUND 281 COMMUNITY CTR OPERATING			DEPT/DIV 4401 SENIOR CENTER/SENIOR CENTER ADMIN						ANNUAL	UNENCUMB.	%
BA	ELE	OBJ	*****CURRENT*****			*****YEAR-TO-DATE*****			BUDGET	BALANCE	BDGT
SUB	SUB	DESCRIPTION	BUDGET	ACTUAL	%EXP	BUDGET	ACTUAL	%EXP	ENCUMBR.		
44		HEALTH & WELFARE									
444		SENIOR CENTER ACTIVITIES									
	00	*****									
	12	00 REGULAR SALARIES & WAGES	4072	4061.24	100	24307	24367.44	100	.00	48734	24366.56 50
	13	00 OTHER SALARIES AND WAGES	5980	12216.21	204	35734	52206.23	146	.00	71606	19399.77 73
	21	00 FICA/MEDICARE EXPENSE	621	1235.07	199	3710	5798.50	156	.00	7438	1639.50 78
	22	01 LAGERS CONTRIBUTIONS	334	333.02	100	1994	1998.13	100	.00	3997	1998.87 50
	23	01 MEDICAL	695	814.24	117	4170	4724.04	113	.00	8341	3616.96 57
		08 BENEFIT ALLOWANCE	200	200.00	100	1200	1200.00	100	.00	2400	1200.00 50
		09 HRA BENEFIT	83	.00	0	498	306.58	62	.00	1000	693.42 31
	24	00 WORKERS' COMPENSATION	18	58.28	324	116	235.07	203	.00	214	21.07- 110
	26	01 ADMIN FEES - SECTION 125	35	.00	0	210	167.30	80	.00	414	246.70 40
	27	00 COMMUNITY CTR MEMBERSHIP	30	12.99	43	180	77.94	43	.00	356	278.06 22
	33	08 PAYROLL PROCESSING	49	.00	0	294	218.42	74	.00	584	365.58 37
	52	04 GENERAL LIABILITY	35	35.00	100	210	210.00	100	.00	423	213.00 50
	60	01 COMPUTER/OFFICE SUPPLIES	17	12.91	76	102	206.26	202	.00	200	6.26- 103
		03 POSTAGE	4	.00	0	24	.00	0	.00	45	45.00 0
	61	03 JANITORIAL SUPPLIES	346	.00	0	2076	1088.07	52	.00	4150	3061.93 26
		07 MINOR EQUIPMENT PURCH	0	74.87	0	0	2884.03	0	.00	0	2884.03- 0
		30 MISCELLANEOUS	1583	724.26	46	9498	5954.87	63	.00	19000	13045.13 31
	69	06 LICENSES & TITLES	33	.00	0	198	420.00	212	.00	400	20.00- 105
	00	** *****	14135	19778.09	140	84521	102062.88	121	.00	169302	67239.12 60
444	**	** SENIOR CENTER ACTIVITIES	14135	19778.09	140	84521	102062.88	121	.00	169302	67239.12 60
44	**	** HEALTH & WELFARE	14135	19778.09	140	84521	102062.88	121	.00	169302	67239.12 60
DIV	4401	TOTAL *****									
		SENIOR CENTER ADMIN	14135	19778.09	140	84521	102062.88	121	.00	169302	67239.12 60
DEPT	44	TOTAL *****									
		SENIOR CENTER	14135	19778.09	140	84521	102062.88	121	.00	169302	67239.12 60
FUND	281	TOTAL *****									
		COMMUNITY CTR OPERATING	214381	222678.74	104	1283922	1309574.30	102	.00	2570171	1260596.70 51
GRAND	TOTAL	*****	453206	223240.14	49	2716872	1310567.70	48	.00	5436071	4125503.30 24

CITY OF EXCELSIOR SPRINGS
 REVENUE REPORT
 50% OF YEAR LAPSED

ACCOUNTING PERIOD 06/2026

CITY OF EXCELSIOR SPRINGS

FUND 280 COMMUNITY CTR SALES TAX		***** CURRENT *****			***** YEAR-TO-DATE *****			ANNUAL	UNREALIZED
ACCOUNT	DESCRIPTION	ESTIMATED	ACTUAL	%REV	ESTIMATED	ACTUAL	ESTIMATE	BALANCE	
310	TAX REVENUES								
313	GENERAL SALES & USE TAX								
01 00	CITY SALES TAX	195,648	184,362.36	94	1,173,888	953,606.33	2,347,774	1,394,167.67	
01 01	TIF ALLOCATION	2,083-	.00		12,498-	11,265.51-	25,000-	13,734.49-	
01 *	CITY SALES TAX	193,565	184,362.36	95	1,161,390	942,340.82	2,322,774	1,380,433.18	
03 00	CITY USE TAX	36,764	27,859.95	76	220,584	171,884.49	441,169	269,284.51	
313	** GENERAL SALES & USE TAX	230,329	212,222.31	92	1,381,974	1,114,225.31	2,763,943	1,649,717.69	
310	*** TAX REVENUES	230,329	212,222.31		1,381,974	1,114,225.31	2,763,943	1,649,717.69	
360	OTHER REVENUES								
361	INTEREST INCOME								
01 00	BANK ACCOUNTS	4,167	2,919.99	70	25,002	21,431.69	50,000	28,568.31	
361	** INTEREST INCOME	4,167	2,919.99	70	25,002	21,431.69	50,000	28,568.31	
369	MISC REV & REIMB EXPS								
369	** MISC REV & REIMB EXPS	0	.00		0	.00	0	.00	
360	*** OTHER REVENUES	4,167	2,919.99		25,002	21,431.69	50,000	28,568.31	
FUND TOTAL COMMUNITY CTR SALES TAX		234,496	215,142.30		1,406,976	1,135,657.00	2,813,943	1,678,286.00	

CITY OF EXCELSIOR SPRINGS
 REVENUE REPORT
 50% OF YEAR LAPSED

ACCOUNTING PERIOD 06/2026

CITY OF EXCELSIOR SPRINGS

FUND 281	COMMUNITY CTR OPERATING		*****			CURRENT	*****				
ACCOUNT	ACCOUNT DESCRIPTION		ESTIMATED	ACTUAL	%REV	ESTIMATED	YEAR-TO-DATE	ACTUAL	%REV	ANNUAL ESTIMATE	UNREALIZED BALANCE

330	INTERGOVERNMENTAL REVENUE										
331	FEDERAL GRANTS										
01 02	MARC - SENIOR CENTER		2,500	1,666.67	67	15,000	10,000.02	67	30,000	19,999.98	
331	**	FEDERAL GRANTS	2,500	1,666.67	67	15,000	10,000.02	67	30,000	19,999.98	
332	CLAY COUNTY GRANTS										
01 00	SENIOR SERVICES GRANT		6,750	.00		40,500	44,484.00	110	81,000	36,516.00	
332	**	CLAY COUNTY GRANTS	6,750	.00		40,500	44,484.00	110	81,000	36,516.00	
330	***	INTERGOVERNMENTAL REVENUE	9,250	1,666.67		55,500	54,484.02		111,000	56,515.98	
340	CHARGE FOR SERVICES										
347	RECREATIONAL REVENUES										
03 02	MEMBERSHIPS		105,417	116,370.00	110	632,502	628,005.00	99	1,265,000	636,995.00	
03 03	DAY PASSES		7,717	8,375.00	109	46,302	36,266.00	78	92,600	56,334.00	
03 *	COMMUNITY CENTER		113,134	124,745.00	110	678,804	664,271.00	98	1,357,600	693,329.00	
347	**	RECREATIONAL REVENUES	113,134	124,745.00	110	678,804	664,271.00	98	1,357,600	693,329.00	
340	***	CHARGE FOR SERVICES	113,134	124,745.00		678,804	664,271.00		1,357,600	693,329.00	
360	OTHER REVENUES										
361	INTEREST INCOME										
01 00	BANK ACCOUNTS		250	359.82	144	1,500	1,100.93	73	3,000	1,899.07	
361	**	INTEREST INCOME	250	359.82	144	1,500	1,100.93	73	3,000	1,899.07	
363	RENTAL INCOME										
11 01	ROOM RENTALS		2,142	8,055.00	376	12,852	24,281.28	189	25,700	1,418.72	
11 02	PROGRAM FEES		9,583	10,298.14	108	57,498	55,095.77	96	115,000	59,904.23	
11 03	CONCESSIONS		10,500	8,809.28	84	63,000	47,033.28	75	126,000	78,966.72	
11 05	BIRTHDAY PARTIES		3,167	2,475.00	78	19,002	13,982.50	74	38,000	24,017.50	
11 06	SPORTS PERFORMANCE		3,333	2,275.00	68	19,998	11,315.00	57	40,000	28,685.00	
11 20	SENIOR PROGRAMS		33	.00		198	475.00	240	400	75.00-	
11 *	PROGRAM REVENUES		28,758	31,912.42	111	172,548	152,182.83	88	345,100	192,917.17	
363	**	RENTAL INCOME	28,758	31,912.42	111	172,548	152,182.83	88	345,100	192,917.17	
365	CONTRIBUTIONS/DONATIONS										
02 01	SENIOR CENTER		750	1,160.50	155	4,500	1,628.00	36	9,000	7,372.00	
365	**	CONTRIBUTIONS/DONATIONS	750	1,160.50	155	4,500	1,628.00	36	9,000	7,372.00	

CITY OF EXCELSIOR SPRINGS
 REVENUE REPORT
 50% OF YEAR LAPSED

ACCOUNTING PERIOD 06/2026

CITY OF EXCELSIOR SPRINGS

FUND 281 COMMUNITY CTR OPERATING		***** CURRENT *****			***** YEAR-TO-DATE *****			ANNUAL	UNREALIZED
ACCOUNT	DESCRIPTION	ESTIMATED	ACTUAL	%REV	ESTIMATED	ACTUAL	ESTIMATE	BALANCE	
369	MISC REV & REIMB EXPS								
06 00	INSURANCE REIMBURSEMENTS	0	.00		0	7,000.00	0	7,000.00-	
369	** MISC REV & REIMB EXPS	0	.00		0	7,000.00	0	7,000.00-	
360	*** OTHER REVENUES	29,758	33,432.74		178,548	161,911.76	357,100	195,188.24	
390	OTHER FINANCING SOURCES								
391	OPERATING TRANSFERS IN								
93 00	COMMUNITY CENTER TAX	62,500	.00		375,000	.00	750,000	750,000.00	
391	** OPERATING TRANSFERS IN	62,500	.00		375,000	.00	750,000	750,000.00	
392	PROCEEDS FROM ASSET SALE								
392	** PROCEEDS FROM ASSET SALE	0	.00		0	.00	0	.00	
393	PROCEEDS FROM FINANCING								
393	** PROCEEDS FROM FINANCING	0	.00		0	.00	0	.00	
390	*** OTHER FINANCING SOURCES	62,500	.00		375,000	.00	750,000	750,000.00	
FUND TOTAL	COMMUNITY CTR OPERATING	214,642	159,844.41		1,287,852	880,666.78	2,575,700	1,695,033.22	
GRAND TOTAL		449,138	374,986.71		2,694,828	2,016,323.78	5,389,643	3,373,319.22	



**EXCELSIOR
SPRINGS**

Parks · Recreation · Community Center

STRATEGIC PLAN

2026

➤ **THE NEXT 5+ YEARS FOR ESPRCC**



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ESPRCC OVERVIEW

ESPRCC JOINT MISSION

Our mission is to enrich lives by creating welcoming spaces and experiences where people of all ages & abilities can start with play, have fun and make lasting memories together.



ESPRCC FORMULA



THE BRAND



EXCELSIOR SPRINGS

ESPRCC staff & administrative board members

Director: Nate Williams

Assistant Directors: Drake Pollard, Taran Svoboda

ESPRCC Leadership Team: Alexis Blankenship, Nicole Davis, Kylie Deason, Nikayla Glidden, Stephanie Marcum, Jeff Barge, Alexandria Arnold, Kaylie Como, Blake Stevens, Jesse Hall, Chad Clevenger, Scott Sapp, Jeffrey Anderson

ESPR Board Members: Patrick Halfhill, Zac Wilkins, Kyle Uptegrove, Sherri Branson-Hurt, Terri Irons, Brandon Block, Mark Bullimore, Cindy Spellman, Greg Broadbent, Reggie St. John (Council Liaison), Doug Baker (ESSD Liaison)

Community Center Board Members: Sherri Branson-Hurt, Mayor Mark Spohn, Mark Bullimore, Keith Winge, Greg Broadbent, Tray Harkins, Christy Marker

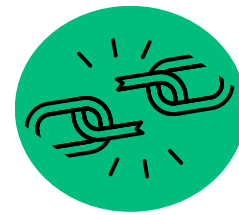
• ESPRCC SWOT ANALYSIS •

Workshops were held with the ESPRCC Leadership Team and the ESPR Board on 2/17/2026.



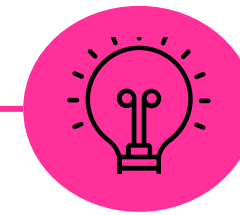
STRENGTHS:

- Brick & Mortar - ESCC Facility
- Diverse Class Offerings - Variety, Quantity, Quality
- Access to FREE programs
- Engage with community well thru activities, parks, staff involvement, partners
- Number of Parks - clean & safe
- Accessible facilities
- Senior Center - offerings, space
- Creative resourcefulness - innovative within means
- Included classes, child watch at ESCC
- Sponsors that believe in ESPRCC
- Passionate support with community
- 1st job = supportive staff
- Continuous improvement mindset
- Supportive Board members
- Foundations - Parks & Community
- Collaborative partners



WEAKNESSES:

- Budget is restricting
- Aging equipment at ESCC
- Outgrowing space available
- Access to staffing levels needed
- Allowing members/ participants to direct priorities
- Transparency
- Government restrictions/ limitations
- Aging play structures
- Lack of volunteers
- Social media - public scrutiny
- Limited surveys - programs, rentals
- Cost to repair/ replace
- Facilities controlled by Dept vs renting space
- Levels of competition



OPPORTUNITIES:

- Grants
- Utilize resources outside ES
- Homeschool networks
- Sponsorships
- 'Big' partners
- School District(s)
- Performance Training programs
- Social media & Branding - trends, more personable
- Innovative staff
- New programs - partner with outside P&R departments
- Community resources
- Alumni networks
- Coach resources & development
- Internships



THREATS:

- Budget - tax cut threats, minimum wage increases
- Limited space
- Private groups/ facilities
- Online/ social media ease of access
- Young staff
- Innovation - limited, capped, complacent
- Practice of offering free vs pay
- Declining memberships
- Cost of living increases
- Aging facilities - maintenance
- Insurance repayment - memberships
- Competition
- Budget decline vs deferred maintenance vs replacement



• ESPRCC FUTURE HEADLINES •

Workshops were held with the ESPRCC Leadership Team and the ESPR Board on 2/17/2026.

FUTURE HEADLINES:

ESPRCC IS RECOGNIZED FOR...

- Fall Fest
- P&R Month
- Boundless BackYard
- Certified Staff
- Staff Retention
- Facility Safety
- Physical Therapy program
- Nutrition programs - holistic wellness
- Mobile Rec
- Meals and a Visit Program
- Community Garden - park spaces reimagined
- Senior day camp

IF NOTHING IS DONE, THIS WILL GET WORSE...

- Fee Focused
- Upkeep will be too much, and areas will be closed
- Lose quality staff - either cut or move on
- Lose members & participants
- Lose community trust, buy-in, opportunities
- Stagnant income
- Low moral, culture shift, low levels of customer service

• ESPRCC START | STOP | CONTINUE •

Workshops were held with the ESPRCC Leadership Team and the ESPR Board on 2/17/2026.



START DOING

- Charging for limited programs
- Sponsorships - 100% cost recovery model
- Rate Increases
- Present leadership - Increased customer service
- Class registration vs open
- More budget conscious - plan ahead
- Goal setting
- Long term facility inventory plan



STOP DOING

- Cut programs/ events with low cost recovery = move on
- Adding new parks
- Staff take personal opinions/ guilt out of decision making
- Working in frustration areas more than genius areas



CONTINUE/ PROTECT

- Partnerships/ sponsors - have a definitive plan
- Programming = ALL ages and abilities
- Staff & patron relationships
- Team collaboration
- Expand outside of community center facility



PURPOSE & GOALS OF THE 5 YEAR STRATEGIC PLAN

purpose:

- Establish a clear vision and direction for parks, recreation, and community services over the next five years
- Align programs, facilities, and services with evolving community needs and priorities
- Provide a decision-making framework for staff, leadership, and elected officials
- Strengthen accountability and transparency with measurable outcomes
- Guide responsible allocation of financial, human, and capital resources
- Enhance communication and engagement with residents, partners, and stakeholders

goals:

➤ **Enhance Quality of Life** through accessible, inclusive, and diverse recreation opportunities

➤ **Improve and Maintain Infrastructure** by investing in parks, trails, facilities, and amenities

➤ **Expand Community Engagement** by increasing participation, partnerships, and volunteerism

➤ **Promote Health & Wellness** through programs that support physical, mental, and social well-being

➤ **Advance Equity & Accessibility** by reducing barriers and ensuring services reach all populations

➤ **Invest in Staff & Organizational Excellence** through training, retention, and a strong workplace culture

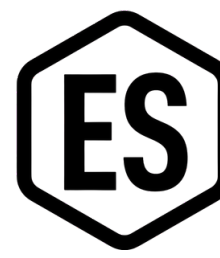


COMMUNITY SURVEY OVERVIEW

survey details:

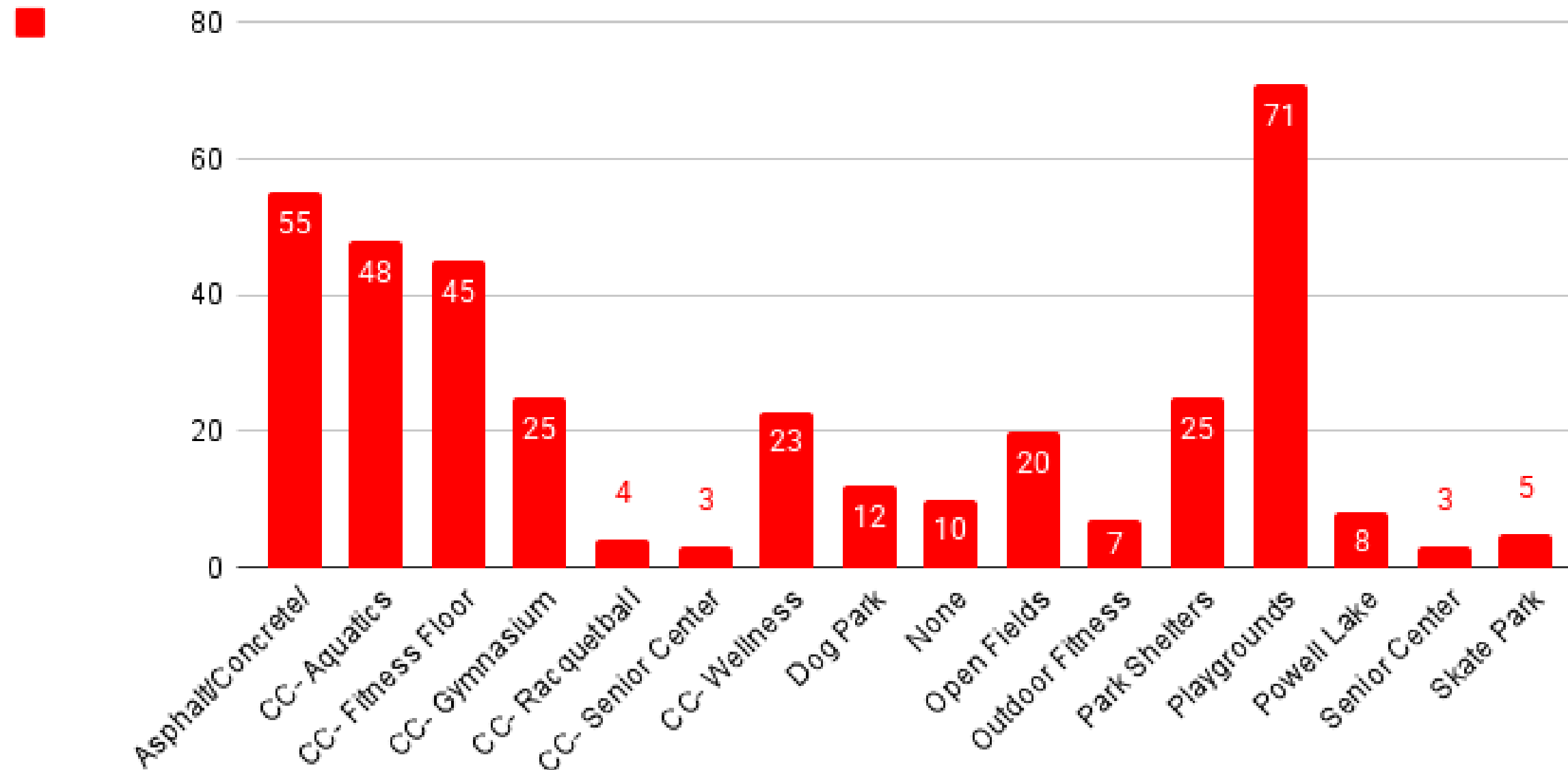
- A short 8 question survey was posted to the Parks & Recreation and Community Center Facebook and Instagram pages on March 6, 2026
- The survey was posted 3 different times
- The survey was closed for responses on March 23, 2026
- The survey had a variety of questions with multiple choice answers as well as space for other responses to be given
- The survey received 115 responses





QUESTION #1

Question #1: What ESPRCC amenities do you use on a regular basis?
(Choose all that apply)

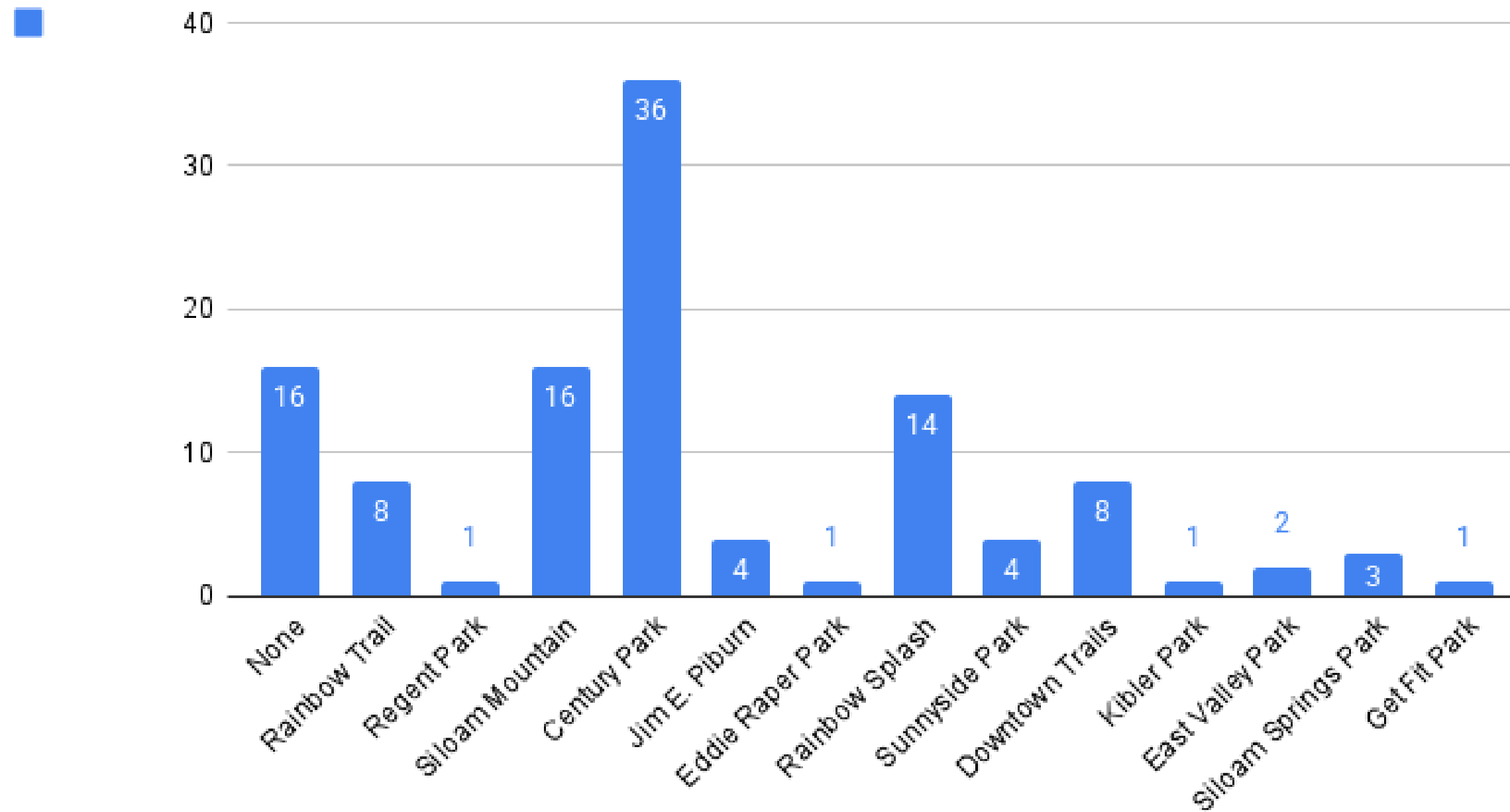


summary:

- **Playgrounds are the most utilized amenity**, with about 62% of respondents reporting regular use—highlighting strong demand for family-friendly and youth-focused spaces.
- **Walking paths/trails (asphalt/concrete/mulch) rank second**, with roughly 48% usage—showing high interest in accessible, everyday recreation like walking, jogging, and outdoor activity.

QUESTION #2

Question #2: What ESPR park do you visit most often?

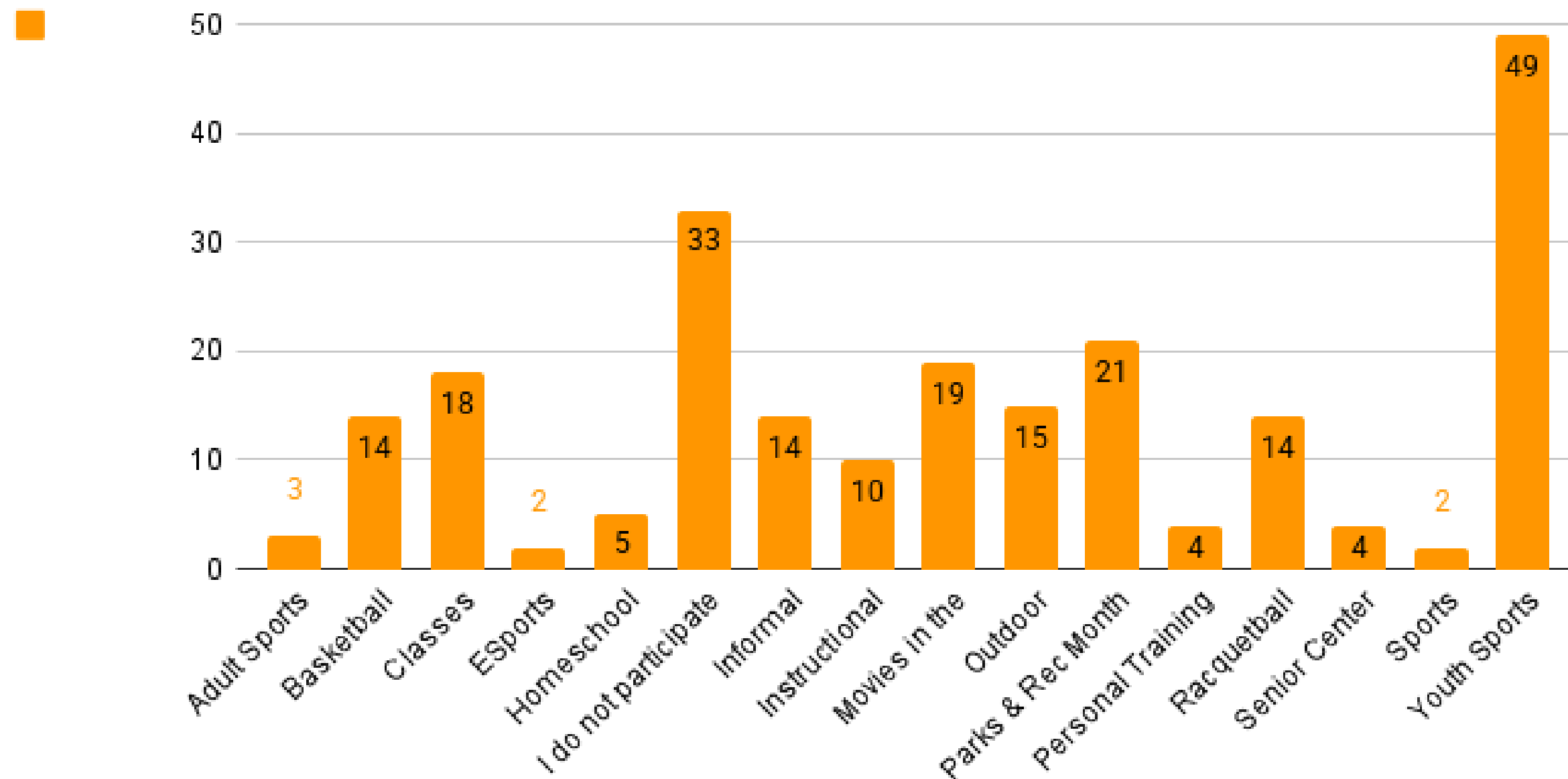


summary:

- **Century Park is the most visited**, receiving the highest number of responses by a wide margin—clearly serving as the community’s primary park destination.
- **Siloam Mountain Park and “None” are tied for second**, indicating a split between a strong secondary park option and a notable portion of residents not regularly visiting parks.

QUESTION #3

Question #3: What ESPRCC Recreational programs or activities do you participate in? (Choose all that apply)

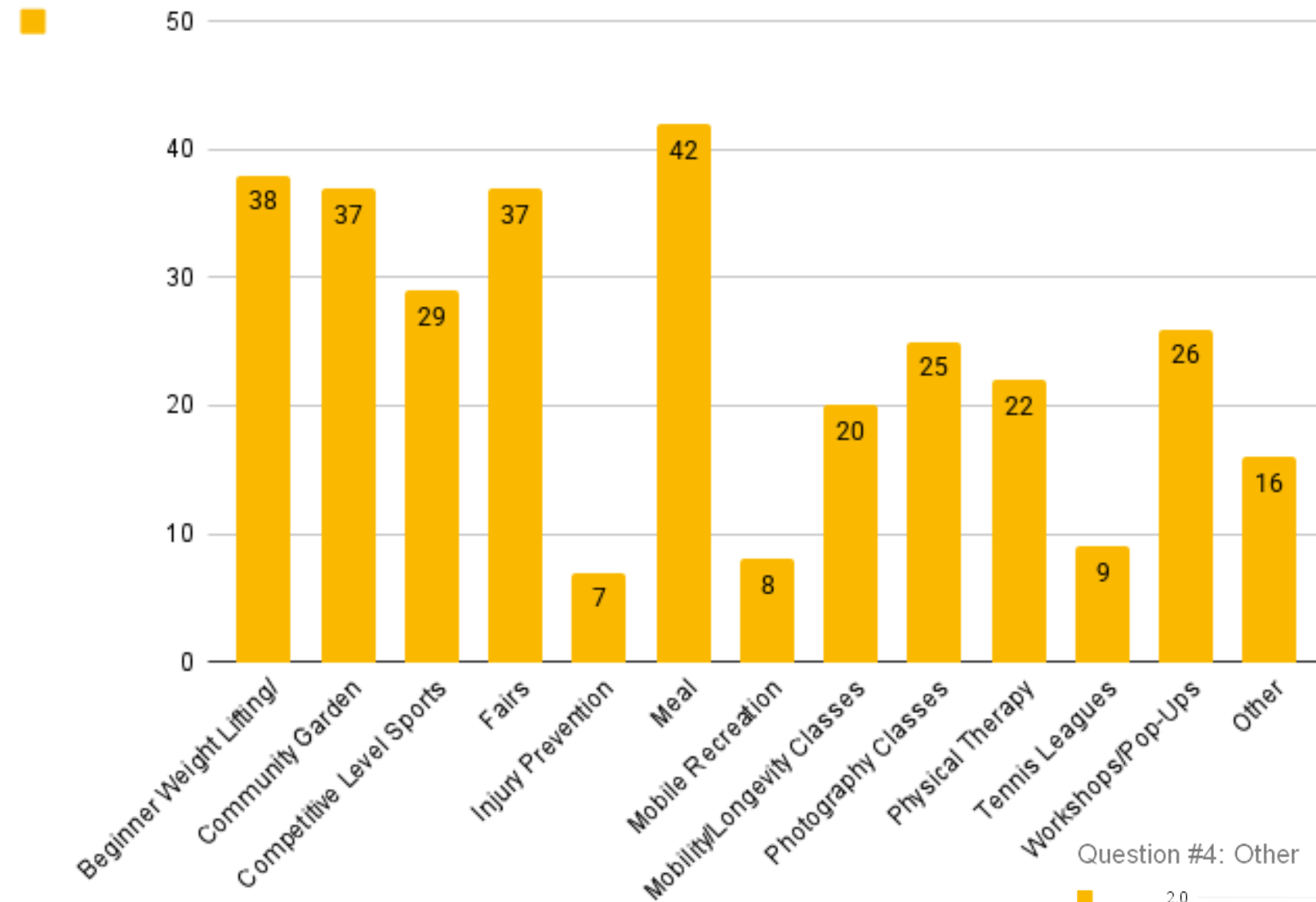


summary:

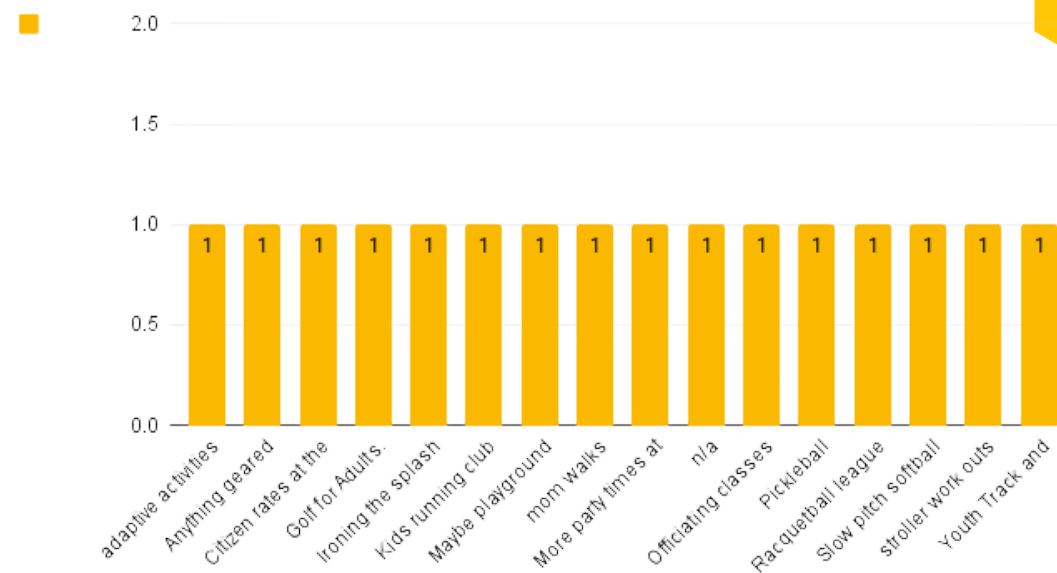
- **Youth sports are the most participated program**, with a significantly higher response than all other options—showing strong community engagement from families and demand for youth-focused programming.
- **A large portion of respondents selected “I do not participate,” ranking second**, indicating a key opportunity to increase awareness, accessibility, or program offerings to engage more residents.

QUESTION #4

Question #4: What program(s), activity(ies) or event(s) would you like to see offered in the future?



Question #4: Other

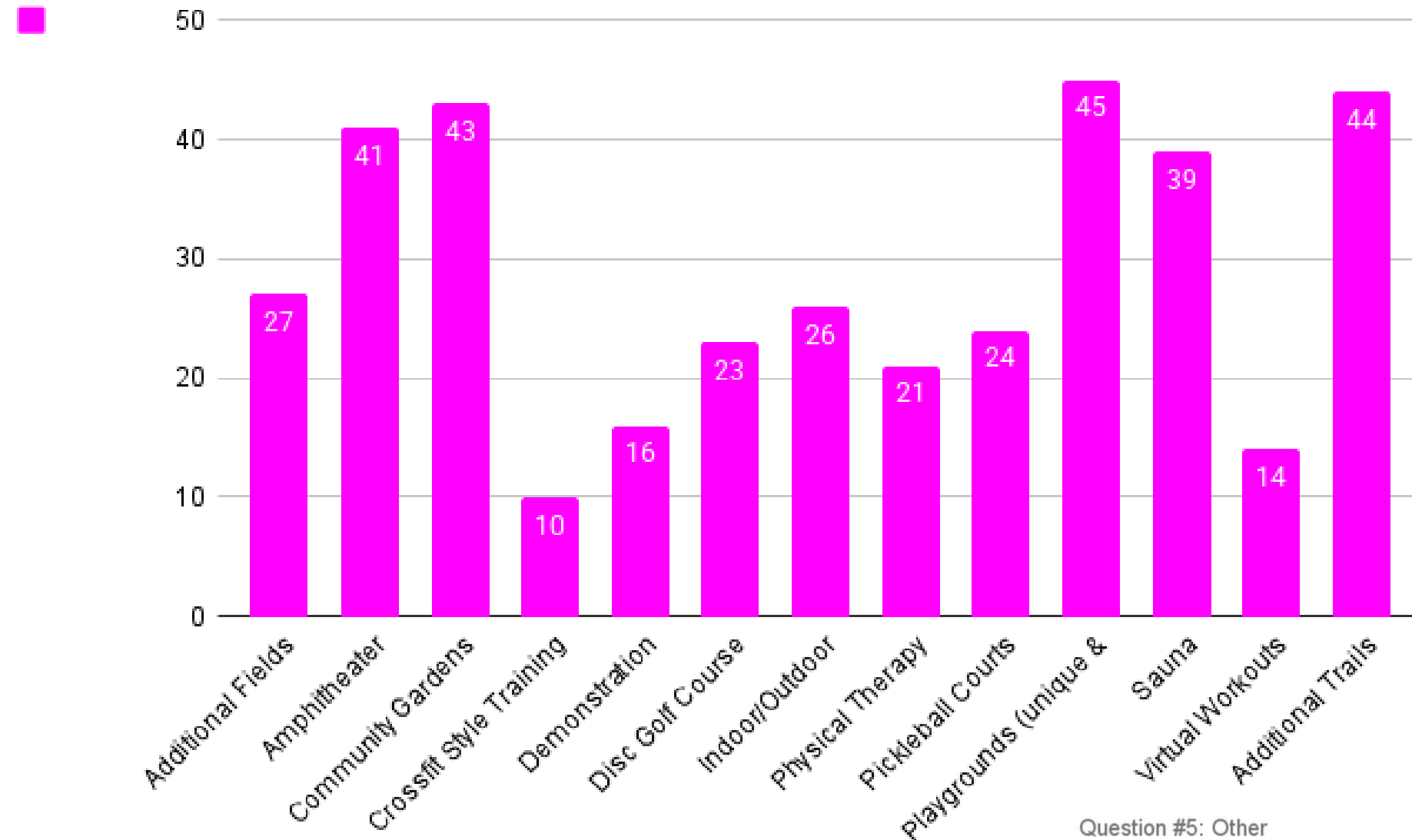


summary:

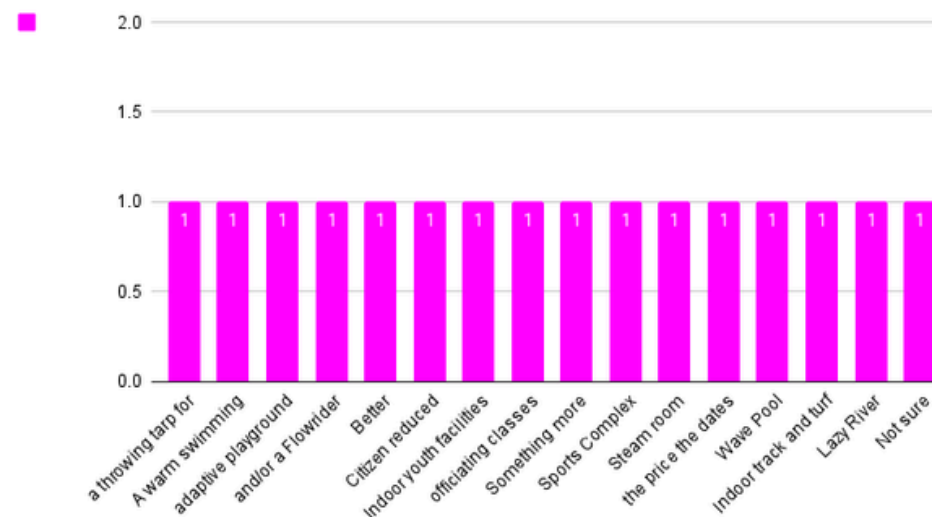
- **Meal programs received the highest interest**, indicating strong demand for offerings that support community connection and potentially senior or family-oriented services.
- **Beginner weight/fitness programs ranked second**, showing a clear desire for accessible, entry-level health and wellness opportunities.

QUESTION #5

Question #5: What facility improvement(s) or development(s) would you like to see ESPRCC undertake in the next 5-10 years?



Question #5: Other

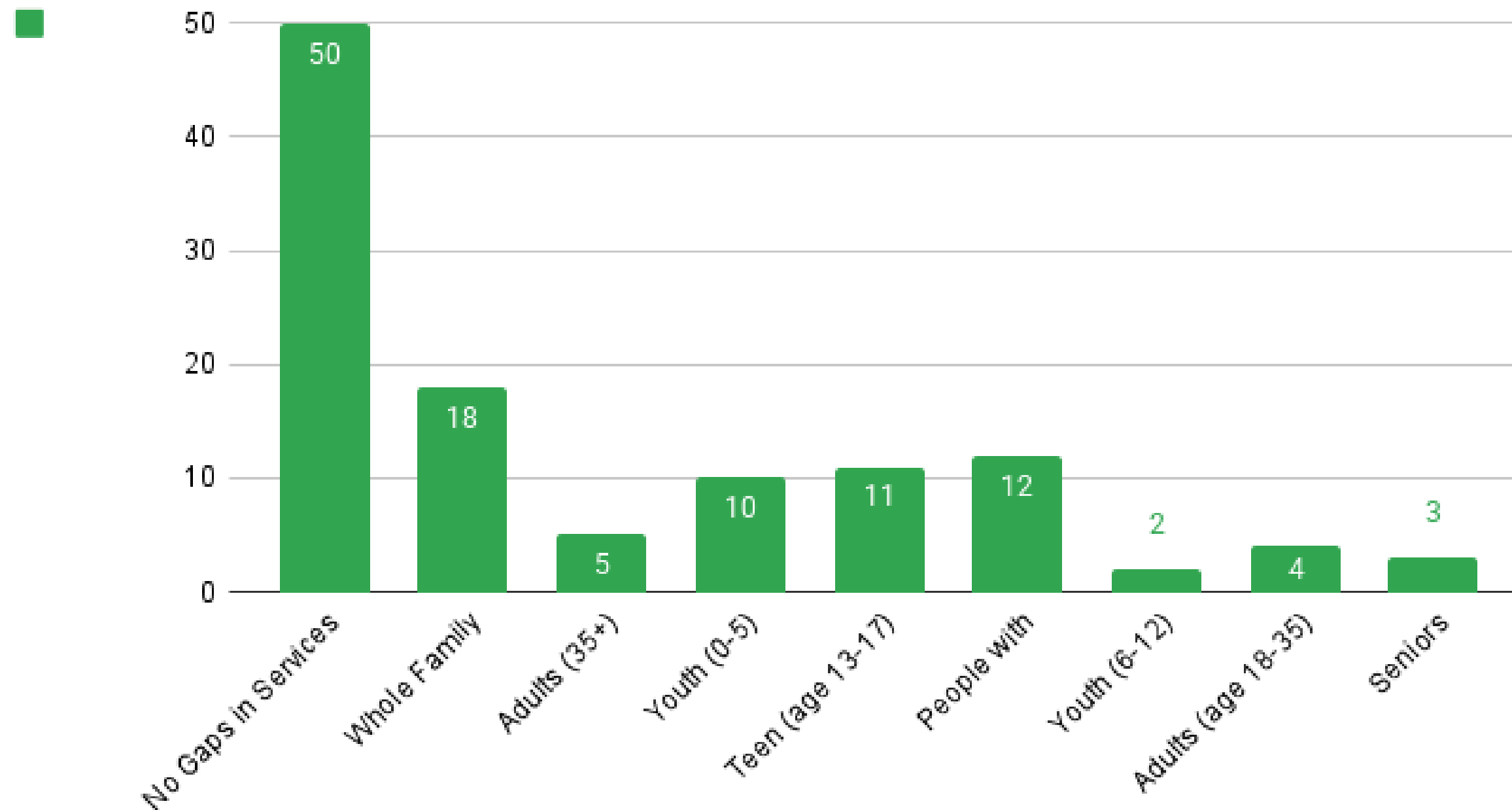


summary:

- **Playgrounds are the top priority for future investment**, receiving the highest level of support—reinforcing strong community demand for upgraded and expanded family-friendly amenities.
- **Additional trails ranked second**, highlighting continued interest in walking, biking, and accessible outdoor recreation opportunities.

QUESTION #6

Question #6: What is a gap in services offered from ESPRCC?



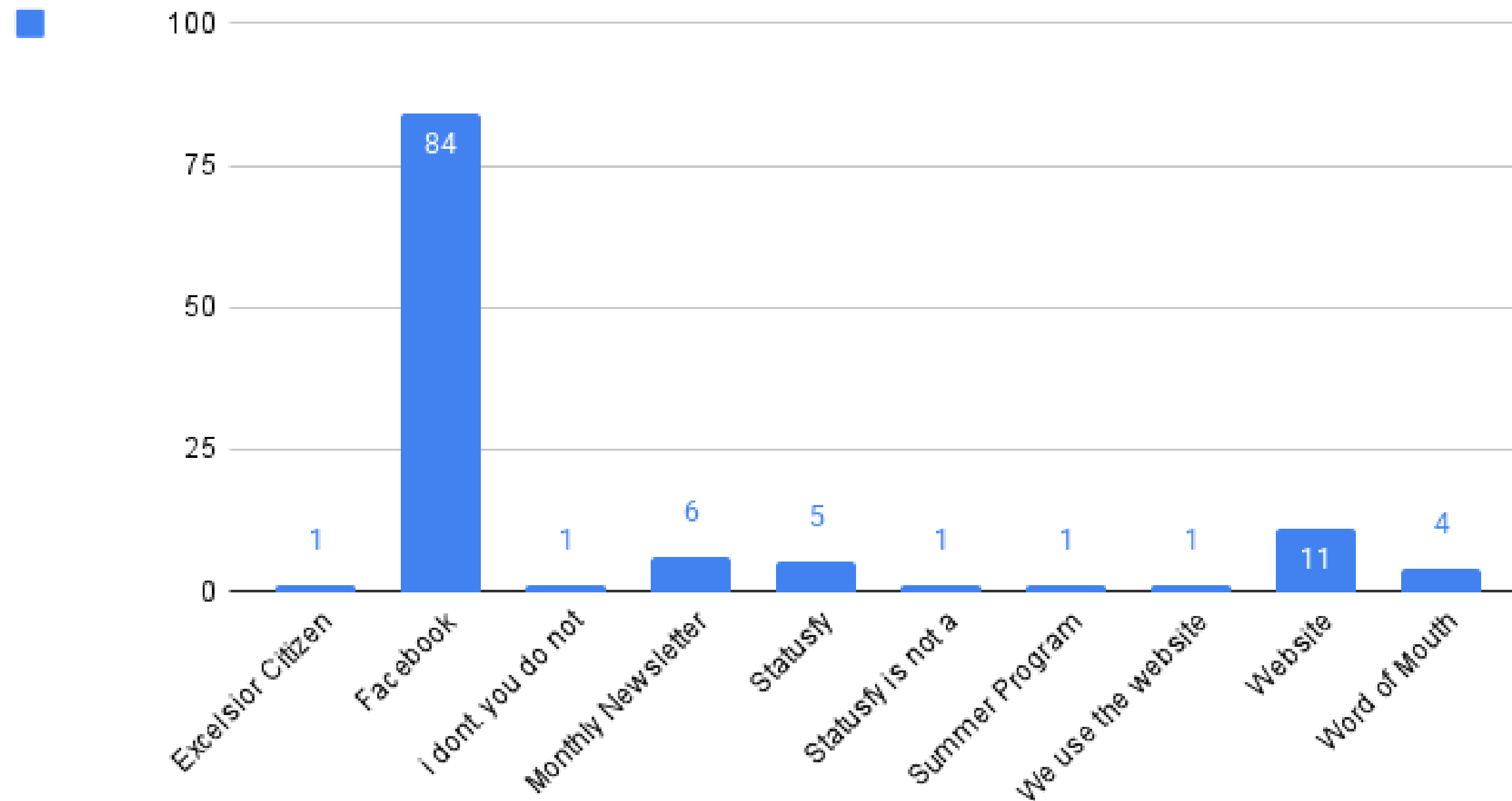
summary:

- **“No gaps in services” was the top response by a wide margin**, suggesting that many residents feel current offerings are meeting their needs.
- **Whole family programming ranked second**, indicating an opportunity to expand inclusive activities that engage all age groups together.

- 3 and under sports
- Actual soccer fields that the community can use, not just ESPRCC.
- adaptive swim lessons, sports, etc. adaptive playground equipment & fenced in playgrounds!
- Adult sports
- Better organization among youth sports.
- Classes for younger children, mommy and me classes
- Cooking classes and physical therapy
- Disc golf course
- Discounted pricing for low income families so they can prioritize health and improve their quality of life and then better contribute to local society.
- Excited for the Boundless Park
- Fairs
- Fairs, trails through nature, family game night, family team night,
- Family events hosted within the community. Everything Excelsior dos revolves around Alcohol.
- Football flag for all ages or year round competitive
- Friendly priced for big family
- Geocaching, recreation sand volleyball
- greatly reduced rates for verified tax payers of the town. we pay the same as someone from kearney or lawson who does not also pay taxes. so we are doubled dipped.
- Guided travel experiences
- How to stay in your own home safely as you age, resources for those with disabilities (home improvements)
- I feel you offer something for all ages maybe just expand a small amount in each age category
- I need a kids track and field group. Cant drive to liberty for a kid who wants to run but is too young to join school programs.
- I really would love to see flag football offered for the youth at the younger ages. All the surrounding communities offer this and a lot of families with kids my age don't feel comfortable putting their kids in ESFA tackle with no experience, so flag for ages K-2 would be wonderful!
- I see 2 opportunities. 1. Excelsior could transform the current airport that no one uses, and build a soccer complex that could be used for the whole region and generate a lot of income. 2. If ESPRCC could acquire Roosevelt field property, there is opportunities for youth track, football teams, etc.
- I think people would like the Spray Park not be closed so often .
- I'm not sure, I just notice there are not programs advertised as inclusive for people with disabilities.
- Id love to see more times offered for family classes. Most of the ones Ive been interested in have been at times we can't go.
- It is difficult for this age group to workout, using equipment, at the Community Center with parental supervision. Especially when parents have to work. Why couldn't the parents give permission for them to workout on their own waiving liability or having supervision from staff at Center like the lifeguards in pool areas. There is not much for teens to do in this town.
- Just improvement with the existing programs
- Learn and play for young children and parents
- Lots of programs only occur durring the work day allowing seniors to attend which is wonderful. But many of them should be repeated in the evenings so working adults can attend.
- Maybe a sensory friendly photo with Santa.
- Maybe board game nights for families
- Maybe some kind of like nature program like on a Saturday morning like a bird walk watching walk-through one of the trails in town or something like that that involves multigenerational involvement with scaled activities. Also, maybe at all the events that are in town having programming information and then maybe some activities for small children that are free. Also, the farmers market is kind of bleak. I feel like there would be a good opportunity to maybe do some community education around food or games or something like that not every time but occasionally. I feel like there are good programs. It's just they're not easy to get involved with or to hear about. It seems like the same few grouping of people do the activities that are free and they all know each other and then they get like special treatment. Maybe market within the Library at toddler time or just in general. Both programs are used by similar demographics when it comes to families and just people that tend to use community program programs. Cross marking would allow you guys to not have to spend more money but also be able to offer services better.
- Mommy and me classes during the evening
- More accessible public spaces/parks
- More adaptive playgrounds. Replace the mulch at each park so my child can play more easily.
- More adult sports or leagues
- More availability for whole families, makes it hard if there's only 1 time frame, maybe adding multiple dates and times.
- More entertainment for kids. Movie theater, skating ice or roller skating.
- More events geared towards whole family involvement (younger kids)
- More family events
- More fields for sports
- More handicap accessible park equipment
- More stretching classes
- More swim lessons with more spots for toddler aged children.
- More times/better times for toddler swim lessons, 5 and under sports
- None really. It would be nice to have a bigger workout space due to the high volume of high schoolers and adults that work out at the same time
- Offer different times for events for families
- Only those available to all community members. Not CC members.
- Pickleball
- Regular yoga classes for the working parent, nutrition workshops (virtual/in-person)
- Seniors/disabled in mind parks and trails or other outdoor spaces.
- Sensory hours for kids events before the main events start such as the elf factory
- Skating
- Skating rink, movie theatre, video game playhouse
- smaller age
- Splash pad open longer. Or a new splash park that can be open longer throughout the year, that doesn't require an attendant to work it.
- Sports for littles! Ages 3-7
- strength and conditioning services
- Teen activities and/or sports
- Teen gathering events
- Teen lock ins, introductory work out classes
- There should be tigers in training but for kids with disabilities
- To provide services that are available to all incomes. I understand the importance of the dues payable at the community center but it does eliminate the low income families
- Would really like to see officiating classes offered to help serve youth in high school officiate the youth games with accuracy.

QUESTION #8

Question #8: How do you stay informed about ESPRCC?



summary:

- **Facebook is by far the primary source of information**, with an overwhelming majority of respondents relying on it to stay informed—making it the most critical communication channel.
- **The website ranks a distant second**, indicating it remains an important, but significantly less utilized, source for community updates.

Question #9: Are there any other programs, activities, events, park spaces, etc. that were not covered by the above questions that you would like to see offered in Excelsior Springs?

- A play cafe!!! Or something for littles
- Aquatic expansion like a leisure pool with lazy river and more slides.
- Better time frame for parties at the splash pad, more young kids sports. Better communication
- Connected or looped trails that don't cross highways
- Cooking
- Fairs, trails through nature, family game night, family team night,
- Flag football needs to be offered in Excelsior! We have had to drive to Richmond or Lawson or Kearney to have kids play Flag until 2nd grade and that ruins the commodore that it is trying to build and commitment it is trying to instill.
- H.S. Swim team
- I am a Masters Coach. I wish Masters had been one of the programs listed on this survey.
- I think some clarity around what is offered by the community center, which is a paid private organization versus tax funded. Government programming would be helpful. I'm not quite sure how grants work and funding and flow and stuff like that, but it does seem a little muddled, which makes it really complicated and odd to interface with the programs. Clarity and transparency I think is always appreciated. I'm not sure if the homeschool program is run through the community center or through the park district. Just a lot of confusion and the front desk staff. Overall, I've lived in multiple states and interface with multiple park districts and this seems to be the one that's the hardest to get registered or find out when things are happening, which is pretty frustrating when you moved to a new town.
- I would like a nicer person at the splash park. One who doesn't yell at kids or treat them and parents rudely.
- Is there going to be park with sidewalk at Greenland area along Main St. to Salem Rd.? This would be a wonderful area to walk around. Then, if there was a few benches people could sit and take break.
- Kids cooking classes, more 0-5 "sports"
- Longer hours at splash park
- Lots of trails! More sidewalks
- More activities for the children & youth local
- More advertisement for youth programs
- More arts opportunities, ceramics, quilting, etc.
- More organization with parks and rec youth sports.
- More public use of the base ball fields around town
- More shade! At all of the parks in general. Summers are hotter every year, and without shade, we can't enjoy the parks for a good chunk of summer. I'd rather be at Siloam Mountain than Sonic, but they have a shade to cool down with.
- Music: theater arts
- My daughter is too old now to be interested but when she was younger we tried to find a Girl Scouts type of club or group, it was difficult but I think if the community center could mimic something like girls scouts even targeted at ages 4-8 or something it would be great engagement for them.
- No but we need a sauna for sure!!
- No, Would love to see more of a commitment to youth sports. Have chosen to take child out of ESPR and use surrounding towns for youth recreational sports. Would love to be able to support local but wont do so due to it being so unorganized.
- not that I can think of
- outdoor walking track for summer walking near Community Center
- Pickleball and disk golf
- Safer walking trails. Easier to maneuver with a stroller. The wood on Siloam mountain trails is getting old. Very slippery when wet. Sidewalks down Lynn/ Tracy to make rainbow trail a loop. Walking trail all the way around Powell lake. Doesn't have to be paved, but flat. Walking trails/ new park in the area just redone behind downtown Salem/ Kennedy/ N main
- Skating Rink, Arcade facility like Draftcade at Zona Rosa, but for kids...thats NON-ALCOHOLIC, actual soccer fields that the community can also use
- SOCCER FIELDS...GET SOME!
- The ONLY thing that is missing is a sauna!
- track and field, track and field out of season practice
- Tutoring for kids
- Updated weight equipment in rec center. More options.
- We need more disability parks, it wouldn't let me select multiple answers above.
- Would like to see the existing playgrounds have more shade cover
- Would love to continue to see more homeschool opportunities!

2021 ESPR Strategic Plan Recap

This recap is intended to highlight achievements and not serve as an all encompassing list.



ESPRCC BORN

With the joined Departments, this also presented opportunities for new branding, website, formula, and much more...



SCHOOL ALTERNATIVES

The #2 desired program to add through the 2021 plan was for homeschool programming and camps. Through this plan we were able to offer very successful Homeschool PE & Art programs.



PLAYGROUNDS

One of the top responses in the 2021 plan was to develop unique and trending new playgrounds. Through this plan we have added a pocket park downtown as well as started development on Boundless BackYard, which will be a custom, all abilities playground off Milwaukee St.



RESULTS SUMMARY

From the 2021 Strategic Plan we have been able to find solutions to many ideas the community brought forth. We do still have programs & developments such as competitive sports and a sports complex, but do have space and funding limitations.

1



JOINED ESPR & ESCC

In November 2021, an MOU was approved by the City Council to join the Parks & Recreation Department with the Community Center. This streamlined many processes and programs that were already in place to be much more efficient.

2



MOVIES IN THE PARK

The top program desired in the 2021 Strategic Plan was Movies in the Park. Through the plan we were able to bring Movies in the Park to life, and also took it a step further and added Movies in the Pool!

3

4



ADDITIONAL TRAILS

The top facility development desired in the 2021 plan was the need for additional trails. Through this plan we have USBR 51 and a new singletrack trail

5

6



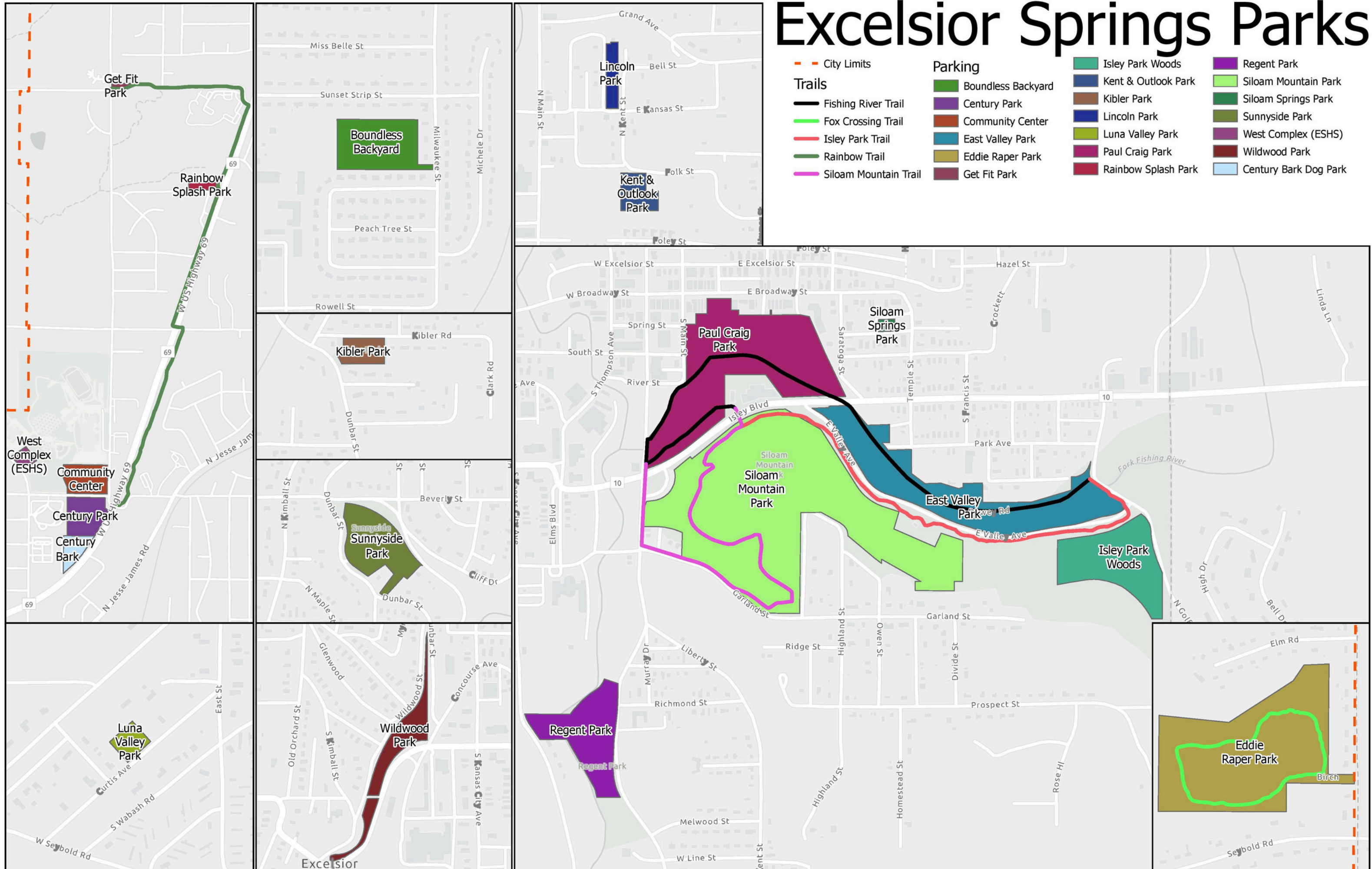
PEOPLE WITH ALL ABILITIES

The top gap in service in the 2021 plan was people with disabilities being underserved. Through the plan we are now under construction of an all abilities playground (Boundless BackYard) and have developed several new programs through the Community Center.

7

8

Excelsior Springs Parks



CITY COMPREHENSIVE PLAN - SHORT TERM GOALS FOR ESPRCC

Strategy 3.2 Support continued revitalization of downtown and adjacent historic areas

- Promote “trail-oriented development” by allowing and incentivizing certain types of commercial uses along and nearby trail systems. (Partner with Community Development on this)

Strategy 3.6 Promote the integration of natural features into the development of places

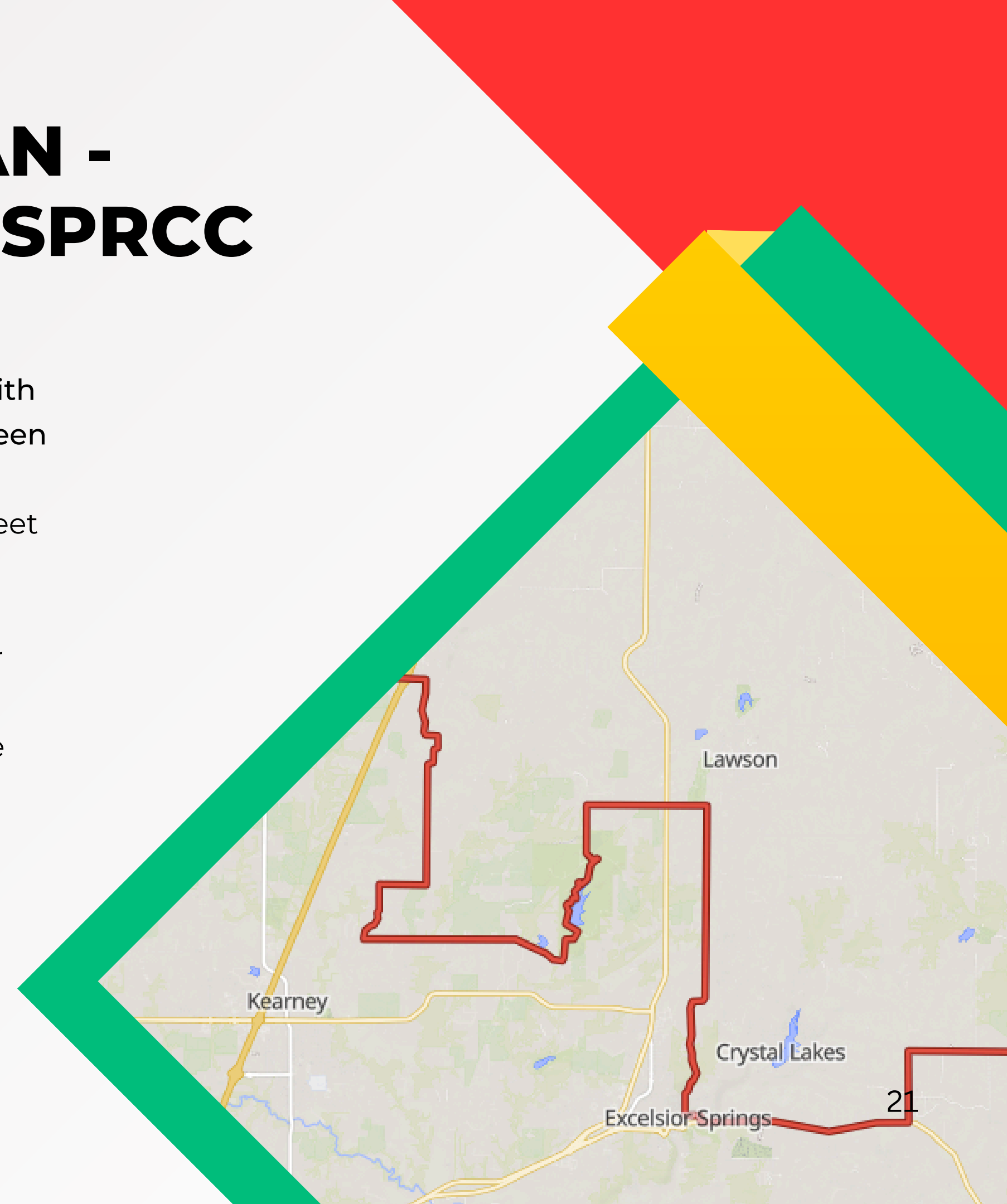
- Ensure open space dedication standards and design guidelines integrate natural features into the design of projects – especially large-scale subdivisions and site plans (Partner with Community Development on this)
- Review and update the landscape standards to ensure native and regionally-appropriate landscaping practices are implemented as development occurs (Partner with Community Development on this)
- Preserve unique natural assets through sustainable site design, public space management, green infrastructure, and functional landscaping practices



CITY COMPREHENSIVE PLAN - SHORT TERM GOALS FOR ESPRCC

Strategy 4.2 Create a bicycle master plan, ensuring the recommendations include visuals and design standards that align with new and existing developments. (All of these are a partnership between PW, CD, & PR)

- Evaluate the existing bicycle network, identifying on-street, off-street bicycle lanes, and multiuse pathways. Identify any missing connections and plan for improving/creating connections where feasible. Ensure there is a long-term implementation strategy over the course of multiple years.
- Encourage local bicycle groups and advocates to participate in the bicycle master planning process by offering several engagement opportunities.
- Evaluate proposed bicycle lane additions and improvements alongside the City's Capital Improvement Plan, ensuring that additions and improvements designs are included as a part of upcoming infrastructure projects.



CITY COMPREHENSIVE PLAN - SHORT TERM GOALS FOR ESPRCC

Strategy 4.4 Maintain and expand the existing trail network within Excelsior Springs, supplementing the pedestrian and bicycle network with an additional active transportation network

- Evaluate the current trail network, identifying the trails, trailheads, and multiuse pathways that need to be better maintained or updated.
- Work with local partners and organizations to identify potential new trails and connect existing trails.



HIGH PRIORITY

The items listed as high priority are based off of the survey results as well as feedback from the community beyond the survey such as the City Comprehensive Plan. The items are not listed in an order that would identify a specific timeframe, but there are several that are identified as possible targets for Capital Improvements funding, if available.

Parks

- Find a way to get community members to all of our parks
- Community gardens that support other needs in the community
- Adding additional trails to the current system
- Renovating system to include unique & trendy playgrounds to parks

Recreation

- Offering competitive level or at least a more competitive level for sports programs

Community Center

- Meal Prep /cooking/ nutrition courses
- Offering a variety of fair style events
- Beginner weight lifting/ strength training

MID PRIORITY

The items listed as mid-priority are informed by survey results, community input, and alignment with broader planning efforts such as the City Comprehensive Plan. While these items may not require immediate action, they represent important opportunities for growth and enhancement over time. They are not presented in a specific order or timeline, but may be considered for implementation as resources, partnerships, and funding opportunities become available.

Parks

- Add ballfields to be used by P&R activities and beyond
- Add an amphitheater for outdoor programming
- Additional outdoor pickleball courts
- Renovating system to include unique & trendy playgrounds to parks

Recreation

- Adding tennis leagues that go beyond camps
- Mobile recreation programs that can visit the community where they live/work/play
- Offering photography classes

Community Center

- Add a sauna for more variety & treatment
- Develop space for indoor & outdoor workout space
- Addition of physical therapy options
- Offering a variety of workshops & pop-up events

LOW PRIORITY

The items listed as low priority are based on survey feedback, community input, and alignment with long-term planning efforts such as the City Comprehensive Plan. While these items are not identified as immediate needs, they reflect ideas and opportunities that may enhance services, programs, or facilities in the future. These items are not presented in a specific order or timeline and may be considered as part of long-term planning or as additional resources and funding become available.

Parks

- Addition of a disc golf course

Recreation

- Offering non-traditional sports programs

Community Center

- A learning/demonstration kitchen
- Offering virtual workouts for those that can't attend in-person

CONTACT US

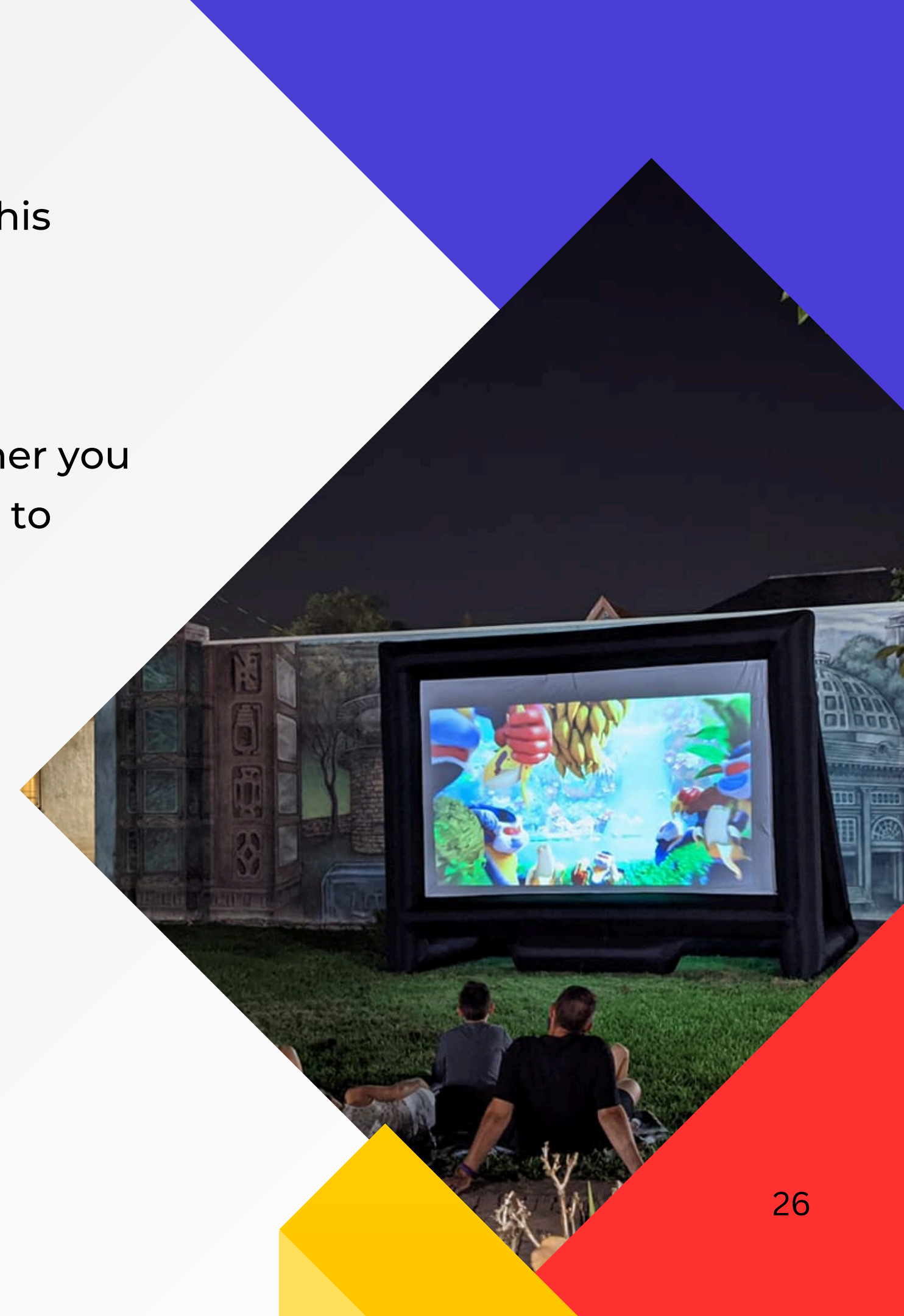
Thank you for taking the time to review our 2026 Strategic Plan. This document reflects our commitment to serving our community, enhancing quality of life, and planning thoughtfully for the future.

We value your feedback, ideas, and continued partnership. Whether you have questions about the plan, would like to get involved, or want to share input, we encourage you to reach out.

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THANK YOU

FOR YOUR ATTENTION



More Information
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